EJSC goals, Objectives, and Strategies	Timeline	Lead agency/staffperson	Budget/Resource implications
Goal: Ensure Implementation Principle for Environ			
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Objectives	1 1		
1. EJSC, CALFED program staff, and BDPAC Subcommit strategies, and performance measures (i.e. implementation of			
strategies, and performance measures (i.e. implementation (oj EJ Workpun,	ana miegraie inem mio program workpians.	
Strategies			
1a. Hire an Environmental Justice Coordinator for CALFED.	July 2002 to Dec 2003	EJ Coordinator to be identified	1 FTE [Six mos federal at \$60,000 and one year State at \$120,000]
1b. Convene EJ Subcommittee as the main CALFED body to develop and integrate environmental justice goals, objectives, strategies and performance measures across CALFED's programs. 1	Dec 2001, convene Subcom every month through Dec 2003, with 4 regional meetings	 EJ Coordinator Administrative support, including Kate Hansel for budgeting, Eugenia Laychak for BDPAC coordination, CALFED admin staff for meeting logistics and additional support Meeting facilitation Travel (for staff and support), materials, facility fee, interpreters, etc for regional meetings. 	 EJ Coordinator = [see 1a] Kate Hansel = [no associated expense]] Eugenia Laychak = [no associated expense] Admin staffperson = [no associated expense] Facilitation consultant = includes all Subcommittee meetings [\$16,000] Meeting expenses = 4 regional meetings [\$12,000]
1c. For each meeting of the EJ Subcom, ensure participation of at least 1 CALFED program manager and appropriate Subcommittee chairs when appropriate, based on agenda	May-Aug 2002	EJ Coordinator Wendy Halverson-Martin (notification to each program manager and Subcommittee Co-chairs)	 Program manager = [no associated expense] Subcommittee Co-chairs = [no associated expense]
1d. EJ Subcommittee and CALFED Programs draft goals, objectives, strategies, and performance measures for integration of environmental justice into CALFED program elements workplans with technical assistance from EJ reps on each Subcommittee, EJ Coordinator, and/or EJ Subcommittee.	May-Dec 2002	 Program managers Subcommittee Co-chairs and members Technical assistance provided by EJ reps for each Subcommittee, EJ Coordinator, and/or EJ Subcommittee 	 EJ Coordinator = [see 1a] Each program manager = [no associated expense] Each Subcommittee Co-chair = [no associated expense] Technical assistance = [no associated expense]
1e. EJ Subcommittee review and public comment on draft environmental justice goals, objectives, strategies, and	Dec 2002 – March 2003	EJ CoordinatorAdmin support (for meeting and	• EJ Coordinator, Admin. Support and Facilitation = [see 1a and 1b]

¹ Coordinate with Objective 5d

EJSC goals, Objectives, and Strategies	Timeline	Lead agency/staffperson	Budget/Resource implications
performance measures for each CALFED program		distribution/collection of comments)	Public meeting [no associated]
		Meeting facilitation/program planning	expense]
1f. Submission and approval by BDPAC and Policy Group	March 2003	EJ Coordinator	• EJ Coordinator = [see 1a]
		• Eugenia Laychak?	• Eugenia Laychak = [see 1b]]
Objectives			
2. Develop annual EJ workplan. The EJ Subcommittee (an	d EJ Coordinato	or) to assist programs with implementation of	
program-wide goals, objectives, strategies, and performance	e measures		
Strategies			
2a. Convene EJ Subcommittee to review previous year's	January each	EJ Coordinator	• EJ Coordinator = [see 1a]
annual plan, evaluate its effectiveness using performance	year, starting	Admin support	• Admin support = [see 1b]
measures, and develop a revised annual plan and budget	2003	• Kate Hansel (budget)	• Kate Hansel = [see 1b]
consistent with program-wide goals and objectives		• Eugenia Laychak (BDPAC/Policy Group liaison)	• Eugenia Laychak = [see 1b]
2b. EJ Subcommittee review and public comment on draft	Feb-August 2002	• EJ Coordinator	• EJ Coordinator = [see 1a]
annual plan and budget. ²		Admin support	• Admin support = [see 1b]
2c. Integrate annual plan goals and objectives into program workplans during program subcommittee meetings	June - August 2002	• EJ Coordinator	• EJ Coordinator = [see 1a]
		Program managers	• Program managers = [no
		Subcommittee Co-chairs	associated expense]
		• Technical assistance by EJ reps for each	• Subcommittee Co-chairs = [no
		Subcommittee, EJ Coordinator, and/or EJ	associated expense]
		Subcommittee	• Technical assistance = [no
			associated expense]
2d. Submission and approval by BDPAC and Policy Group	Sept 2002	• EJ Coordinator	• EJ Coordinator = [see 1a]
		• Eugenia Laychak?	• Eugenia Laychak = [see 1b]
Objectives			
3. Ensure meaningful and substantive participation of com	munity-based or	ganizations and environmental justice groups in	
CALFED program planning, program implementation, and			
workgroups.	`		
Strategies			
3a. Equitable representation of environmental justice on	April-June	EJ Coordinator	• EJ Coordinator = [see 1a]
BDPAC Subcommittees	2002	Eugenia Laychak	• Eugenia Laychak = [see 1b]
		Subcommittee Co-chair	• Subcommittee Co-chairs= [no
			associated cost]

² Annual Plan should include cross-cutting program (i.e. community participation, PSP's, training, environmental review/documentation, etc.) and program-specific elements as well as an accompanying budget.

EJSC goals, Objectives, and Strategies	Timeline	Lead agency/staffperson	Budget/Resource implications
3b. Ensure at least one EJ representative on each BDPAC	Dec 2002	Program managers	• Program managers =[no
Subcommittee		Subcommittee Co-chairs	associated expense]
		Eugenia Laychak	• Subcommittee Co-chairs = [no
			associated expense]
			• Eugenia Laychak = [see 1b]
3c. Ensure equitable representation of EJ on each regional	Dec 2002	EJ Coordinator	• EJ Coordinator = [see 1a]
CALFED body		• Regional Coordinators (note: dependant on	• Regional Coordinators = [no
		implementation of regional bodies)	associated expense]
3d. Develop regional outreach and community participation	June-Dec	EJ Coordinator	• EJ Coordinator = (see 1a)
workplan and strategies for Stage 1 actions	2002	• Regional Coordinators (note: dependant on	• Regional Coordinators = [no
		implementation of regional bodies)	associated expense]
Objectives			
4. Develop and implement a CALFED program-wide environment	onmental justice	e education and technical assistance program	
Strategies		•	•
4a. Develop and present a basic presentation and overview	Sept- Dec	EJ Coordinator	• EJ Coordinator =[see 1a]
of existing environmental justice commitments and	2002	• EJ Subcommittee	
resources for CALFED agencies and staff at BDPAC and			
program meetings			
4b. Devise and conduct needs assessment of CALFED	June – Sept	• EJ Coordinator	• EJ Coordinator =[see 1a]
agencies and staff to ascertain environmental justice	2002	• USEPA Region IX	• USEPA Staff = [\$2,000]
training and technical assistance		OPR	OPR = [no associated expense]
4c. Using results of needs assessment, develop and	Sept-Dec	EJ Coordinator	• EJ Coordinator = [see 1a]
implement a tailored training program to provide needed	2002	• USEPA Region IX	• USEPA Staff = [\$5,000]
education and technical assistance to CALFED programs			
and staff			
Objectives	22 17 12		
5. Develop tools and capacity of CALFED agencies and sta	ff to identify, av	oid/mitigate, and evaluate environmental justice	
issues	1		
Strategies) (P	77.0	
5a. Identify/acquire source of demographic, environmental,	May-Dec	• EJ Coordinator	• EJ Coordinator = [see 1a]
land use, water, and other related information by watershed within CALFED's solution area	2002	• Science Program?	• Science Program = [no associated
Within CALFED's solution area		USEPA or other CALFED agency	cost]
		• Resources Agency (CA Legacy Project)	• USEPA or other source of data,
			technical analysis, management and
			including GIS system [\$150,000]
			Resources Agency [no associated]

EJSC goals, Objectives, and Strategies	Timeline	Lead agency/staffperson	Budget/Resource implications
			expense]
5b. Using demographic methods and GIS, identify low-income populations, communities of color, Tribes or others potentially impacted by CALFED's Stage 1 actions (for outreach and impact assessment purposes)	July 2002 – on-going	 EJ Coordinator Science Program USEPA or other CALFED agency Resources Agency (CA Legacy Project) 	USEPA or other = [see 5a] Resources Agency [no associated expense]
5c. Develop an environmental justice impact assessment methodology and guidance for CALFED programs for CEQA, NEPA, and Title VI compliance	On-going	 Science Program USEPA or other CALFED agency USEPA or CALEPA or other agency or department 	Resource need not defined
5d. Train CALFED agencies and staff to use environmental justice impact assessment tools for all Stage 1 actions requiring environmental review	On-going	EJ Coordinator CALFED Environmental Compliance Section Science Program	 EJ Coordinator = [see 1a] CALFED Env. Compliance = [no associated expense] .Science Program = 'no associated expense]
5e. Develop program-wide performance measures in consultation with EJ Subcommittee to evaluate CALFED's effectiveness in addressing environmental justice each year	Annually	EJ Coordinator Science Program	 EJ Coordinator = [see 1a] .Science Program = [no associated expense]
Objectives			
6. Address priority environmental justice issues in each CA EJ workshops)	LFED program	(identify priority issues using notes from regional	
Strategies			
6a. Designate an environmental justice liaison for each CALFED agency	May-Sept 2002	EJ CoordinatorOPRCALEPA	 EJ Coordinator = [see 1a] OPR = [no associated expense] CALEPA = [no associated expense]
6b. Develop specific criteria, guidelines, community partnership requirements, and outreach process for program PSP's that address existing and emerging environmental justice issues faced by low-income populations and communities of color in CALFED's solution area. Identify within scope of work and budget activities to address environmental justice objectives of the project.	Next PSP development process for each program	 Each program manager, esp. Watershed, Water Use Efficiency, Water Quality, and Ecosystem Restoration EJ Coordinator EJ Subcommittee 	 Program managers = [no associated cost] EJ Coordinator = [see 1a] EJ Subcommittee = [no associated expense]
6c. Develop program to address fish contamination and consumption in CALFED's solution area	May-Aug 2002	Ecosystem Restoration Program manager EJ Coordinator	 ERP Program manager = [no associated cost] EJ Coordinator = [see 1a]

EJSC goals, Objectives, and Strategies	Timeline	Lead agency/staffperson	Budget/Resource implications
6d. Develop program to address the potential adverse impacts of land retirement on low-income populations and communities of color in CALFED's solution area	May-Dec 2002	Ecosystem Restoration Program manager EJ Coordinator	 ERP Program manager = [no associated expense] EJ Coordinator = [see 1a]
6e. Develop program to address the potential adverse impacts of water transfers on low-income populations and communities of color in CALFED's solution area	May-Dec 2002	Water Transfers Program manager EJ Coordinator	 Water Transfers Program manager = [no associated expense] EJ Coordinator = [see 1a]
6f. Develop program to address the basic water infrastructure needs of low-income populations and communities of color in CALFED's solution area	May-Dec 2002	Water Management Program manager EJ Coordinator	 Water Management Program manager = [no associated expense] EJ Coordinator = [see 1a]
6g. Develop program to address existing adverse water quality problems affecting low-income populations and communities of color in CALFED's solution area	May-Dec 2002	Drinking Water Quality Program EJ Coordinator	 Drinking Water Quality Program manager = [no associated expense] EJ Coordinator = [see 1a]
6h. Identify additional existing and emerging environmental justice issues through community outreach and workshops related to EJ Subcommittee, regional task forces, and project-specific environmental review	On-going	EJ Coordinator	• EJ Coordinator – [see 1a]
6i. Provide resources for participation in Program activities.	On-going	EJ Coordinator	• EJ Coordinator – [see 1a]
6j. Address issue of contract funding on reimbursable basis.	Nov. 02 – Dec. 03	Resources AgencyEJ Coordinator	• EJ Coordinator – [see 1a]
6k. Availability of technical assistance in development of responses to PSP's.	On-going	Science Program	 Science Program manager = [no associated cost] EJ Coordinator - [see 1a]
6l. Develop recommendations for criteria to track funding and actions related to environmental justice in Program activities.	On-going	EJ Coordinator Science Program	 EJ Coordinator = [see 1a] Science Program manager = [no associated cost]